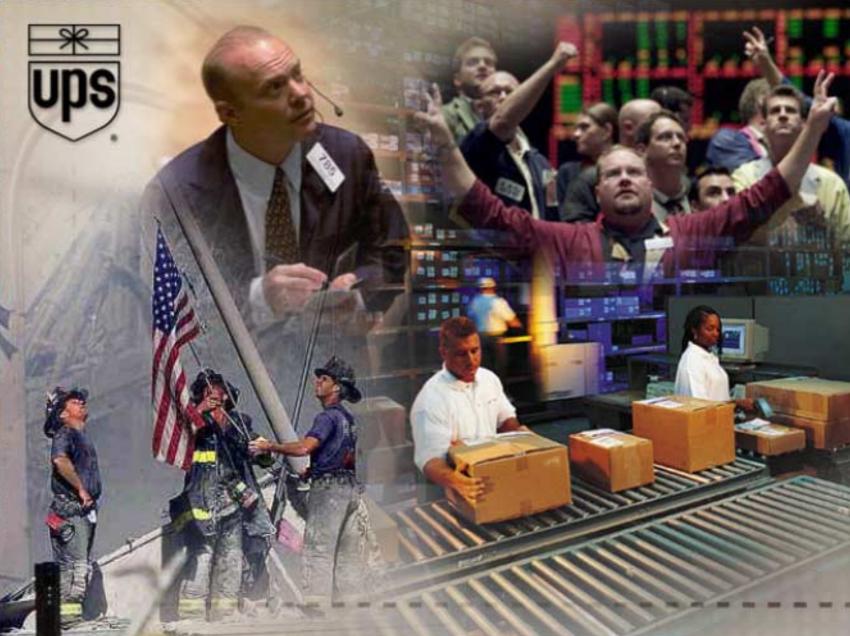


O Say Can You C: Why Connectivity and Collaboration Make the Difference

Chris Mahoney
Senior Vice President
Global Transportation Services
United Parcel Service











"Increased trade is essential as we seek to re-establish lost economic growth. International trade creates wealth, supports personal freedom, and promotes international responsibility."

Colin Powell Secretary of State









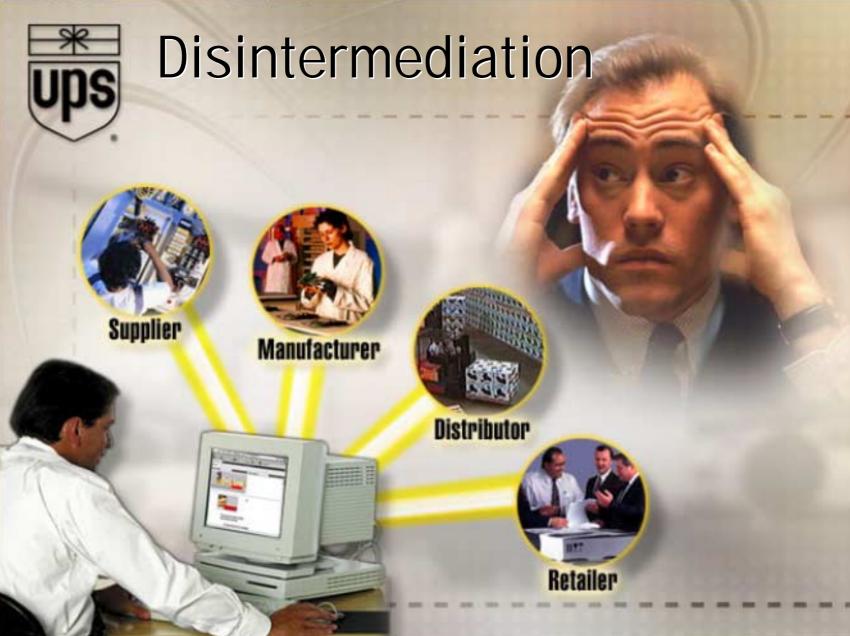




Effective Logistics Management

- Reduces total purchasing costs by 20%
- Improves product delivery performance 25%
- Slashes inventories by 50%
- Increases productivity by 15%







Reintermediation

Value to customers



High margins

Complements core business









Broad Scope of Services

- Logistics
- Financial services
- Freight forwarding
- Customs brokerage
- Mail services
- Consulting















- 1. Create collaborative relationships
- 2. Invest in technologies and processes that enhance visibility
- 3. Revamp antiquated trade practices and policies



Current Situation

- Transportation is being slowed due to heightened security
 - -Additional cost of \$20B
- Bottleneck risk when economy eventually rebounds
- Glut of inventory



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Collaboration and Alliances



Shared trucking cost savings \$730,000 +



Each cut inventory carrying costs by 16%



 Reduced shipment time from 12 weeks to 3 weeks



Decreased inventory from 24-days to 8-hour supply





Collaborative Supply Chains:

A Team of Trusted Partners
Working Together in a
Transparent Fashion to Meet
the Needs of a Time-Sensitive
Global Economy







- UPS Logistics Group
- Distribution network connects manufacturing centers in Latin America, Europe and Asia with customers in North America



Ford and UPS Have a Better Idea



- **UPS** built a customized solution
- Trimmed vehicle transport time by 26% (4 days) in first 12 months
- \$1B reduction in vehicle inventory and \$125M in annualized inventory carrying cost reductions



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Customs Pre-Alerts

- Expedites carrier movements while assuring governments that their border interests are protected
- Utilizes collaborative technologies to pre-alert customs authorities while shipment is in transit



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Air



Rights

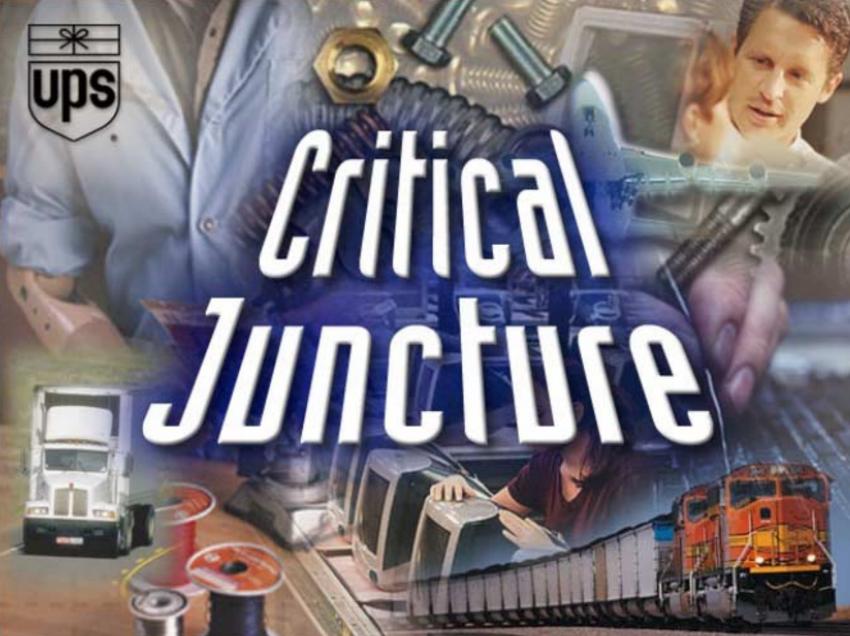


Air Service Agreements

Negotiated on a bilateral basis

Currently undermines national economic stability







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