





Overview

- Disney Resorts has nearly 40,000 guest rooms around the globe and growing
- Disney Cruise Line will have 4,200 staterooms/cabins with the launch of our two new ships

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Situation

- Sourcing had a reputation of not having an appreciation for design concepts, awarding based on low bid, and holding up the process
- Two key drivers
 - Design Rules
 - Procurement viewed as paper pushers

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Project Approach

- Focus on developing a relationship with the stakeholders
- · Encouraged early involvement
 - Sourcing to have a presence in all team meetings through-out the process

Kick-off Meeting Design Reviews Value Room Negotiate, Award Installation Warranty

- Sourcing has developed stakeholder relationships through becoming an extension of their teams
- Sourcing demonstrates value to the stakeholder by insuring the product specifications are not only aesthetically pleasing, but maintainable, safe and incorporate 'green' products where feasible

'Quality' and 'Value' do not need to be mutually exclusive terms

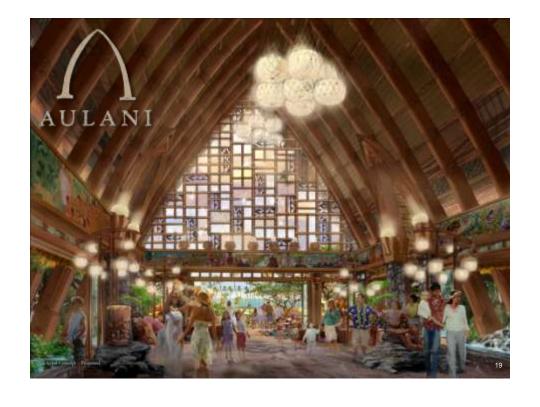
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Resorts & Vacation Club Differentiators

- Each Disney resort reflects an authentic and unique theme
 - Feng Shui Master
 - Mosquito netting and Zimbabwe casegoods
 - Pirate's room
- Design options have increased due to global sourcing
 - Direct relationships with manufacturers have elicited savings on product
 - Fabric options have expanded

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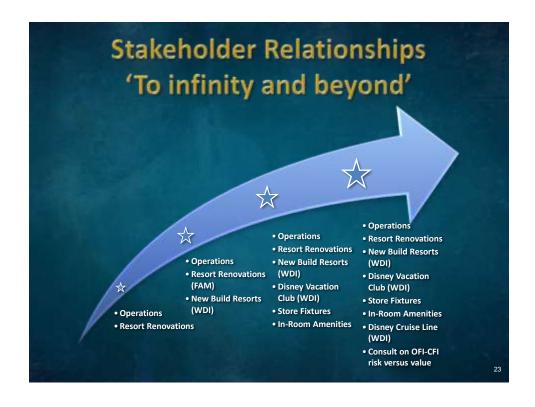


















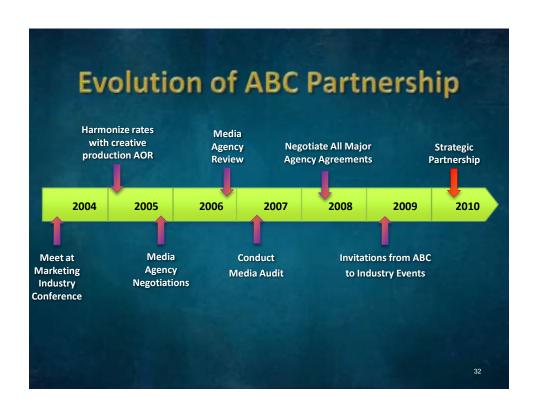






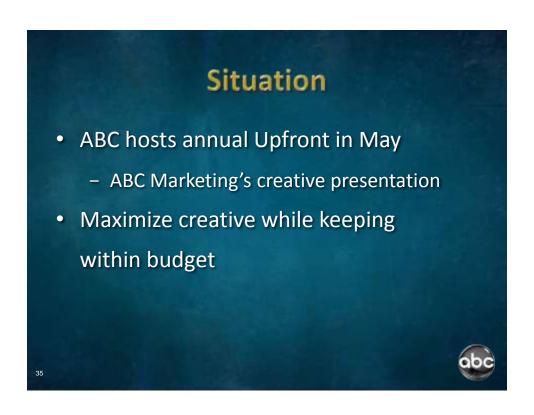












Results "Champagne" spots on "beer" budget Larger vendor roster to tap year-round S&P's involvement led to efforts toward universal rate card

